

UNIVERSITY OF MASSACHUSETTS

AMHERST•BOSTON•DARTMOUTH•LOWELL•WORCESTER

MINUTES OF THE SPECIAL MEETING OF THE  
BOARD OF TRUSTEES

Wednesday, March 12, 2003; 8:00 a.m.

Board Room

One Beacon Street - 26th Floor

University of Massachusetts

Boston, Massachusetts

**Trustees Present:** Chair Fey; Trustees Austin, Boyle, Briggs, Dawood, DeFaria, Dubilo, Giblin, Karam, James Mahoney, Robert Mahoney, Moes, Powers, Rainey, Sheridan, White and Zane

**Trustees Absent:** Trustees Agganis, Babineau, Kennedy, Lankowski and McCarthy

**University Administration:** President Bulger; General Counsel O'Malley; Vice Presidents Julian; Botman, Chmura, Gray, Lenhardt and Wilson; Chancellors Lombardi, Gora, MacCormack and Lazare; Provost Wagner; Vice Chancellors Zekan, Goodwin; Associate Vice President Connolly; Mr. Brady, Special Counsel; Mr. O'Riordan, Budget Director

**Faculty Representatives:** Professors May and O'Connor; UMASS Amherst; Professors Disch and Schwartz, UMASS Boston; Professor Langley, UMASS Dartmouth, Professor Carter, UMASS Lowell

Chair Fey convened the meeting at 8:00 a.m. and asked for a motion to go into **Executive Session** to consider issues related to **Collective Bargaining** and **Litigation**.

She indicated that the Board would resume deliberations in open session when the discussion was completed.

It was moved, seconded and

**VOTED:** To enter into **Executive Session** to consider issues related to **Collective Bargaining** and **Litigation**.

Chair Fey voted for the motion as did Trustees Austin, Boyle, DeFaria, Dubilo, Giblin, Karam, James Mahoney, Robert Mahoney, Moes, Powers, Rainey, Sheridan, White and Zane.

The time was 8:10 a.m.

At 9:07 a.m. the Board reconvened in open session and took a short break.

**Board of Trustees**  
**March 12, 2003**

Under the **Chair's Report**, Chair Fey reported that today's meeting has been called so that Trustees may consider an increase in tuition and the mandatory fee rates for Fall 2003. Chair Fey also commented on the Governor's proposal to reorganize the public higher education system.

Chair Fey first thanked the President for his leadership during these times of uncertainty. Currently, the University is working on collaborative business relationships; the five campuses are working together to share services and developing patents and research opportunities. This Board takes the commitment to higher education very seriously. The University of Massachusetts and all of public higher education are central to economic growth and to help get the state's fiscal house back in order. She then asked President Bulger to review the Governor's proposal for higher education.

President Bulger explained some of the key points of the Governor's Reorganization Plan including the elimination of the current Board of Trustees replaced by separate Boards, creating a secretary of education and giving additional power to the Board of Higher Education. There is also a plan to privatize the Amherst and Worcester campuses. The plan would also downgrade the research mission of the Boston, Dartmouth and Lowell campuses.

The FY2004 Budget Plan would include a lump sum appropriation for all public campuses, reduce state support for the University by \$65 million, tuition retention, increase the state scholarship line item while eliminating the earmarks for public higher education students and eliminate the special appropriations for the Commonwealth College and the Endowment Match.

This past Monday, President Bulger appeared before the House and Senate Ways and Means Committee to speak about the plan and if public higher education should continue to exist in the Commonwealth.

President Bulger then reported that the President's Office has been reported as operating with a \$14 million budget; the actual cost is \$5.6 Million and the University generates some of its own revenue. The University is also operating with 500 fewer people than last year.

President Bulger announced some of the University's own proposals: increase efficiency through administrative reductions, service institutions through Information Technology Services, expand the services for UMassOnline, increase shared services and strengthen regional collaborations among public and private campuses.

President Bulger also reported that he is talking with the Legislature to support the University in as generous manner as possible despite the severe economic difficulties; he will meet individually with as many legislators as possible as well as meeting with members of the business community.

**Board of Trustees**  
**March 12, 2003**

The current five campus University system is a critical base with which to move forward in the 21<sup>st</sup> century as stated by the leaders of the UMASS Alumni.

President Bulger went on to discuss today's action for a per semester fee increase of \$500. This amount will raise approximately \$40 million for the campuses and must be set at this time to meet financial aid and student decision deadline dates.

Vice President Lenhardt reported that from 1993 to 2003 the average annual increase was 3.1% and from 1996 to 2002 the annual increase has been 2.1% and that this is a reasonable amount to charge. We are also requesting a \$1000 increase in out-of state-fees.

It was moved, seconded, and

**VOTED:** WHEREAS the University of Massachusetts, the state's only public research university, is committed to maintaining high standards of academic excellence and the pursuit of distinction in its research and scholarship activities, and is committed to bringing new knowledge and innovation to every region of the state; and

WHEREAS the University strives to eliminate financial, geographic, and time barriers to university level educational opportunities for Massachusetts residents; and

WHEREAS the University is committed to meeting the workforce development needs of the Commonwealth's knowledge-based economy; and

WHEREAS the University is dedicated to the constant modernization of its academic programs and facilities to keep pace with the education and research challenges of the 21<sup>st</sup> Century; and

WHEREAS despite the significant limitations on state support for the University in the current economic crisis, the University of Massachusetts remains committed to managing, developing and improving its human, capital and financial resources to meet its strategic priorities;

BE IT THEREFORE RESOLVED THAT the Board takes the following actions:

1. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve tuition at the following maximum semester rates for the Amherst, Boston, Dartmouth and Lowell campuses for academic year 2003-2004:

<b>Tuition</b>	<b>Amherst</b>	<b>Boston</b>	<b>Dartmouth</b>	<b>Lowell</b>
Undergraduate (resident)	\$857	\$857	\$709	\$727
Undergraduate (non-resident)	\$4,969	\$4,879	\$4,050	\$4,284
Graduate (resident)	\$1,320	\$1,295	\$1,036	\$1,092
Graduate (non-resident)	\$4,969	\$4,879	\$4,050	\$4,284

2. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following maximum semester mandatory fee rates for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2003-2004:

<b>Total Mandatory Fees</b>	<b>Amherst</b>	<b>Boston</b>	<b>Dartmouth</b>	<b>Lowell</b>
Undergraduate (resident)	\$2,884	\$2,254	\$2,356	\$2,380
Undergraduate (non-resident)	\$3,699	\$3,562	\$3,765	\$4,042
Graduate (resident)	\$2,557	\$2,260	\$2,598	\$2,075 *
Graduate (non-resident)	\$3,509	\$3,568	\$3,765	\$3,284 *

*\*Per 9 credit load*

3. And further, in accordance with Policy T92-031, Appendix E, to authorize the President to approve, no later than April 4, 2003, the individual rates for mandatory charges, providing that total semester mandatory student charges shall not exceed the total rates as outlined below for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2003-2004:

<b>Total Mandatory Student Charges</b>	<b>Amherst</b>	<b>Boston</b>	<b>Dartmouth</b>	<b>Lowell</b>
Undergraduate (resident)	\$3,741	\$3,111	\$3,065	\$3,107
Undergraduate (non-resident)	\$8,668	\$8,441	\$7,815	\$8,326
Graduate (resident)	\$3,877	\$3,555	\$3,633	\$3,167
Graduate (non-resident)	\$8,478	\$8,447	\$7,815	\$7,568

4. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following semester tuition and maximum mandatory fee rates for the Worcester campus for academic year 2003-2004:

<b>Tuition &amp; Mandatory Fees Worcester Medical School</b>	<b>Tuition</b>	<b>Mandatory Fees</b>	<b>Total Student Charges</b>
Medical School (resident only)	\$4,176	\$2,500	\$6,676
Graduate Sch.of Nursing (resident)	\$1,320	\$2,500	\$3,820
Graduate Sch.of Nursing (non-resident)	\$4,928	\$2,500	\$7,428
Graduate Sch.Biomedical Science (resident)	\$1,320	\$1,668	\$2,988
Graduate Sch.Biomedical Science (non-resident)	\$4,928	\$1,668	\$6,596

5. And further, to authorize the President to approve, no later than April 4, 2003, individual fee rates for other student fees and student fee/revenue based operations charges not already approved by the Board for academic year 2003-2004. (Doc. T03-021)

Trustee Powers stated that this fee increase is a lot of money for some students and requested that Trustees in the future continue to try to keep the cost of attending the University down.

Trustee Powers votes against the motion.

The meeting adjourned at 9:32 a.m.

Barbara F. DeVico  
Secretary to the Board of Trustees